



Adur Cabinet  
2 February 2023

# ADUR DISTRICT COUNCIL

Key Decision [Yes/No]

Ward(s) Affected: All

## Housing Revenue Account: 2023/24 Budget

### Report by the Director for Digital, Sustainability & Resources

#### Executive Summary

#### 1. Purpose

- 1.1 This report sets out the current and future financial prospects for the Housing Revenue Account and requests that Members agree to set the rent levels and service charges for 2023/24 as set out in the report. The report also considers some of the strategic challenges facing the Housing Revenue Account over the next few years and the impact that these will have over the next 30 years.
- 1.2 Members will be very aware that the rent limitation announced in 2015/16 has significantly affected the financial viability of the Housing Revenue Account for the past few years which has been in deficit for five years. However, the Council is now permitted to increase rents on social rent properties by up to the September CPI +1% each year from 2020. It is the Government's intention that this arrangement should remain in place for a period of at least five years although for 2023/24 the rent increase will be limited to 7% as part of the measures to support the community through the cost of living crisis.
- 1.3 The following appendices have been attached to this report:
  - (i) **Appendix 1** Proposed budget for 2023/24
  - (ii) **Appendix 2** 30 year financial forecast
  - (iii) **Appendix 3** HRA Treasury Management Strategy

## 2. Recommendations

### 2.1 The Cabinet is recommended to:

- (i) consider and approve the Housing Revenue Account estimates for 2023/24 as set out in Appendix 1;
- (ii) approve that the rents of Council Dwellings (excluding sheltered accommodation) will increase by 7.0% increasing the average council dwelling rent by £6.94 to £106.10 per week (average rent currently £99.16 per week) – (Paragraph 6.2);
- (iii) Consider the increase to the rents of Sheltered Accommodation as set out in paragraph 6.3 which can be increased by up to 11.1%.
- (iii) determine the level of associated rents and charges with effect from week one of 2023/24:
  - (a) **Rents of Council garages** – agree an increase of 10.0% to £12.29. (currently £11.17 per week, plus VAT for non-Council tenants) (Paragraph 6.9)
  - (b) **Service Charges** - delegate to the Head of Housing and Chief Financial Officer in consultation with the Cabinet Member for Customer Services, the setting of the service charges (paragraph 9.2)
- (iv) To approve the HRA Treasury Management Strategy contained in Appendix 3.

## 3.0 CONTEXT

3.1 This report seeks to explain the current challenges impacting the budgets for the Housing Revenue Account to enable Members to set rent levels for 2023/24.

3.2 The Housing Revenue Account (HRA) represents the total costs and income of the Council in its provision of the Housing Landlord Service. This account is ring-fenced and is separate from all other income and expenditure of the Council.

3.3 From 1 April 2012 the Localism Act replaced the former complicated HRA subsidy system with a new self-financing regime. The regime allows the

Council more freedom to determine its own budget, albeit some financial restrictions still apply, most notably around the use of Right To Buy (RTB) capital receipts and limitations on the level of rent that can be levied.

- 3.4 The Council is required to operate the HRA on a sustainable basis at no detriment to the General Fund (and vice versa). To facilitate this the Council, as with all housing authorities, was required to produce a thirty year financial Business Plan showing how the HRA could be run on a self-financing basis. This report updates the Financial Plan which forms part of the overall business plan and informs members of the key budgetary assumptions which underpin the financial projections from 2023/24 onwards.
- 3.5 The challenge of creating a sustainable business plan was made more difficult by the announcement by the Chancellor in the Spring Budget 2015 that rent levels would be reduced by 1% for four years from 2016/17. This is now at an end and a new rental regime was introduced for 2020/21 onwards. Nevertheless the impact of the rental limitation is still felt on the HRA and it is not expected that the account will return to financial health until 2024/25 at the earliest.
- 3.6 The setting of rent levels is now an integral part of the financial planning decision making process. The underlying government policy is that the Council can increase rents by up to CPI + 1% for a period of at least 5 years from 2020/21 to 2024/25. However, the current economic situation has meant that inflation is running much higher than the government target of 2%. The September 2022 CPI upon which the 2023/24 rental increases would be based is 10.1%. Consequently, the government consulted with Local Authorities on the impact of capping rents for 2023/24 at a lower level and the Chancellor subsequently announced a cap of 7% in the Autumn 2022 budget statement for most properties, although tenants of sheltered properties will be subject to a maximum increase of 11.1%. Officers are therefore recommending these maximum increases to allow the HRA to gradually return to financial stability and deal with a number of pressing issues.

#### **4.0 STRATEGIC RISKS AND CHALLENGES**

- 4.1 There are some specific challenges faced by the Housing Revenue Account over the next 5 years which will influence the 30 year business plan.

- Government rent policy and the legacy of rent limitation
- Impact of Right to Buy
- Changes to Housing Benefit and Welfare Reform
- Outcome of the condition survey (including fire protection works)
- Impact of new developments

## 4.2 Government rent policy

4.2.1 The rent limitation measure announced by the Chancellor in 2015 has had a profound impact on the HRA and still continues to impact on the HRA's future financial sustainability. Over the period of the reduction, the Council has lost and continues to lose a substantial amount of annual rental income of around £2m per year.

This lost income has compromised the financial stability of the HRA, and more importantly, affected the amount that can be invested both in existing homes and in the development of new homes.

4.2.2 However, Council rents have been under the remit of the Regulator of Social Housing who has set Rent Standards since April 2020. Consequently the Council now has greater freedom in setting the rent for at least the next 5 years. The key features of the current rental arrangements are:

- Local authority registered providers will be able to increase formula rents by up to CPI + 1% (as at September of the previous year) each year for a period of at least five years. Any affordable rent can only be increased by CPI. As per para 3.6, for 2023/24 this increase has been capped at 7% for general needs properties although the Council still has greater flexibility for Sheltered Accommodation and homeless hostels.
- Local authorities have the same rent standard as registered providers.
- Formula rent (with a 5% flexibility level) will be the limit on the initial rent that can be charged for a social rent property.
- The Council can let property at an affordable rent with the agreement of the Secretary of State or Homes England. Affordable rent is defined as a rent that must not exceed 80% of gross market rent.
- With the introduction of Universal Credit, not all local authority tenants will receive Housing Benefit. Consequently, limit rent

(the maximum chargeable for which the HRA will be reimbursed via the Housing Benefit system) has been abolished.

4.2.3 The fall in income resulting from rent limitation to the HRA has limited the scope to address both the issues raised by the condition surveys and the ability to invest in new properties. The Council is committed to the redevelopment of Albion Street and small scale development using the land owned by the HRA. In addition, the council is seeking other opportunities to increase the number of homes within the HRA provided that there is a business case for such development.

4.2.4 During 2022/23 the financial pressures on the HRA are such that by the end of the year the HRA reserves are expected to be exhausted. However under the legal framework governing the HRA, the costs of providing Council homes must be funded by the associated rental streams. It is against this background that a balanced budget for the HRA has been recommended.

### 4.3 Impact of Right to Buy

4.3.1 Council housing stock numbers have reduced over the past few years and will continue to decline in the short term as follows:

	Stock at 1 <sup>st</sup> April	Plus: Additions	Less: Sites being redeveloped	Less: Right to Buy sales	Stock at 31 <sup>st</sup> March
2014/15 - Actual	2,631	2		16	2,617
2015/16 - Actual	2,617	1		9	2,609
2016/17 - Actual	2,609	0		10	2,599
2017/18 - Actual	2,599	0		8	2,591
2018/19 - Actual	2,591		30	9	2,552
2019/20 - Actual	2,552	2		12	2,542
2020/21 - Actual	2,542			4	2,537
2021/22 - Actual	2,537	16	21	15	2,517
2022/23 - Estimate	2,517			8	2,509
2023/24 - Estimate	2,509	49		8	2,550

4.3.2 For 2023/24 the signs are that interest from tenants in the possible take up of RTB sales continues. The consequential loss of rental income from these sales may in future be partly mitigated by the aim to purchase or develop additional dwellings each year.

- 4.3.3 A depleting housing stock base means that the fixed costs per property increase and rental income available to fund these costs reduces. The level of capital receipts retained by the Council to replace the reducing housing stock base is limited due to the increase in the level of discount offered and the DLUCH restrictions placed under the new RTB arrangements. Underpinning this constraint are the principles contained in the 2012 CLG publication “Reinvigorating Right To Buy and One For One Replacement – Information for Local Authorities” and the subsequent revised RTB agreement from 1st April 2021.
- 4.3.4 The RTB scheme applies to all secure tenants who have been tenants for more than 3 years. The maximum percentage discount for a property is 70% up to a maximum cash value (the current maximum discount is £87,200). The cash cap increases in April every year in line with the Consumer Price Index.
- 4.3.5 As a condition of being able to retain capital receipts arising from RTB sales, the Council entered into an agreement with the Secretary of State in 2012. The terms of this agreement were revised with effect 1st April 2021, the key features now being:
- (i) the retention of receipts only applies to the RTB sales above the number assumed each year in the HRA self-financing settlement. For Adur the original 75% central pooling arrangement continued for the first 4 properties sold post 1 April 2012, and thereafter is calculated in accordance with a DLUCH formula
  - (ii) the Council use the receipts for the provision of “affordable” rented homes (i.e. those with rents up to 80% of market rents), albeit that in practice the Council may exercise discretion to set rent below this figure;
  - (iii) the retained share of receipts constitute no more than 40% of total investment in such homes (net of any contribution from another public body)
  - (iv) the retained receipts are used within 5 years to provide new affordable homes, otherwise they will be required to be paid into the CLG pool plus accrued compound interest of 4% above base rate.

4.3.6 Properties may be built by Adur Homes or another Registered Provider. Receipts from RTB will be returned to the Government if we cannot allocate the receipts to any new homes.

4.3.8 The impact of the Right to Buy policy has significant implications for both the HRA and the wider housing strategy. The Council will see a fall in the number of social housing units for rent in the area as the policy applies equally to all social housing providers. The limitation on land availability makes it difficult to build additional units to replace those lost, whether these are built directly by the Council or via others. Current demand for affordable housing far outstrips supply which has inevitable consequences for the local community. The loss of units will also compromise the financial viability of the HRA as outlined in paragraph 4.3.3.

#### **4.4 Changes to Housing Benefit and Welfare Reform**

4.4.1 The Welfare Reform Act received Royal Assent in 2012 and introduced the most significant changes in the welfare system in over 60 years. The reforms reflect the Government's aim to reduce the cost of welfare benefits generally, and are being implemented across the Country. In 2018 Adur residents were included in the full roll out of Universal Credit for new claimants. The Government now expects to have fully implemented the change by the end of 2028 with the migration of legacy benefits.

4.4.2 Experience from other areas suggests that the reforms can increase the financial pressures on some of the most vulnerable people of society, due to the introduction of caps within the Housing Benefit System on the total amount of weekly benefit paid and introducing further reductions for the under occupation of homes.

4.4.3 For working age people, Universal Credit has replaced a number of former out of work benefits, including housing benefit, income support, job seekers allowance, income related employment and support allowance, child benefit, child tax credit, and carer's allowance. Universal Credit will be paid directly to claimants rather than the current arrangement of direct payment to the Local Authority as landlord unless an Alternative Payment Arrangement is agreed. Consequently, the decision that any funds will be spent on rent, as opposed to other expenditure, is in the hands of the individual recipient.

4.4.5 Research undertaken by the London Councils who own 13% of all social housing stock in England indicates that:

*‘for the majority of tenants the experience of claiming Universal Credit is accompanied by a significant increase in rent arrears. Arrears rise sharply in the weeks immediately following a Universal Credit claim, before plateauing after approximately 12 weeks. Although arrears generally stop increasing further, they do not get paid down, suggesting that the five-week wait creates a spike in claimant debt that they are then unable to pay off.’*

The impact of Universal credit and the cost of living crisis on the level of arrears will present the Council with financial challenges as the level of bad debt will need to be addressed.

4.4.6 Inevitably the cost of living is also having an impact on tenant’s lives. Research undertaken by the Chartered Institute of Housing indicates that 68% of social housing residents were worried about being able to meet normal monthly living expenses all or most of the time.

4.4.7 The recent trend in Adur District Council shows that overall arrears have been increasing since the welfare changes, with a particular spike in 2021.

As at 31st March	2018	2019	2020	2021	2022	2022 (as at Sep)
Current tenant arrears (as % of rent due)	3.37%	3.57%	3.63%	3.90%	3.56%	3.67%

Approximately 1,067 Adur Homes tenants are in receipt of Housing Benefit and a further 627 in receipt of Universal Credit. This represents 67% of all tenants.

4.4.7 The benefit changes continue to present a challenge. There is a continuing risk that more households will fall into arrears. This will impact on the levels of rent collected and subsequently the overall position of the Housing Revenue Account. 115 tenancies were terminated in 2021/22. 74 tenancies have been terminated to date this year. Recent data analysis work with Policy in Practice has produced data at a granular level that can help the Councils provide targeted

support for Adur Homes households. This includes support for self-employed tenants and for non-dependants who are unemployed.

4.4.8 Some mitigation is in place to reduce tenants' arrears from growing, with a greater emphasis on tenancy sustainment. The residents are signposted for support; and internal teams work together to join up a package of engagement that fulfils both the landlord obligations and support to sustain the tenancy.

4.4.9 The number of tenants with rent arrears over £3,000 was 28 at the end of last year (2021/22). Adur Homes stock has been split into patches, with an officer dedicated to each patch. This will ensure residents falling into rent arrears are identified early and provided with appropriate support. An Income Support Officer has been recruited to focus on tenants with significant rent arrears. Arrangements are now being made to mainstream the learnings from the Proactive work and use a multidisciplinary approach to target support at households both in rent arrears or at risk of rent arrears using intelligence from the LIFT and TellJo platforms and housing management data.

#### 4.5 **Current stock condition**

4.5.1 Stock condition surveys have identified that the Council needs to invest significantly over the next 5 years. Additional investment will also be required to make the stock compliant with the Regulatory Reform (Fire Safety) Order 2005, the Fire Safety Act and the Fire Safety Regulations 2022. . This had already been recognised within the Council's capital strategy which has recommended increasing the level of investment in new schemes from £3.7m in 2016/17 rising to £5.6m in 2022/23 and beyond, an increase of £1.9m per year. However this will not be sufficient to meet the immediate investment needs of the housing stock especially in light of the additional fire safety investment needed. As the financial position of the HRA recovers, additional sums will need to be set aside for maintenance.

4.5.2 The dilemma that the Council faces is how to balance the need to spend more on the current stock with the need to provide more Council housing to meet local needs at a time when the HRA is in deficit. However, the lack of investment in the current stock has significant implications. Consequently there are a number of areas of significant focus around our compliance and healthy and safety work, including asbestos management, electrical safety, lift servicing, fire safety and

gas safety. We are also responding to the issues raised at the end of last year in Rochdale around our response to tenants and properties affected by damp and mould. A number of contracts have either been procured and mobilised or still in the process of being procured to support this programme.

4.5.3 The Council currently spends £3.008m (£1,195 per property) on revenue maintenance. Overall our direct spend on responsive and void repairs in 2021/22 was £1,000 per property which is significantly higher than the benchmark figure of £789. The benchmark is based on Local Authority providers across the UK with less than 56,456 properties. The level of spend partially reflects the under investment in the condition of the properties in previous years when the amount of annual investment was very constrained. However, the current improvement programme is looking to reduce costs by:

- Improving procurement of repairs provided by sub-contractors; and
- Improving cost effectiveness of the repairs service.



Source: 2021/22 Housemark Survey

4.5.4 The capital programme funding for property maintenance was significantly increased over the last few years from £3.7m in 2016/17 to £5.6m in 2021/22 and is set to remain at this level until 2024/25. This funding is specifically to address the issues raised by the condition survey. However a significant proportion of the capital budget is now being utilised to address compliance issues. Increasing the capital programme should ultimately reduce the level of spend on day-to-day revenue maintenance in future. Consequently, the 30 year business plan assumes that the level of capital investment will continue to increase over the next few years with a reducing level of revenue

maintenance as the capital investment begins to impact on demand for the responsive repair service as follows:

<b>Proposed budgets</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Capital maintenance programme	5,600	5,600	5,600	5,600	6,000
Proposed increase			-	-	400
Total revenue maintenance	2,653	3,021	3,143	3,338	3,420
Estimated cash increase (+) / reduction (-) per year		+368	+122	+195	+82

4.5.5 By addressing the capital maintenance issues, it is expected that with time the cost of day to day maintenance should reduce.

4.5.6 Once the backlog maintenance issues have been addressed, the level of capital investment required each year will need to be reassessed.

4.5.7 The capital funding for 2023/24 will be used to fund the following improvements:

- Significant programme of fire safety works
- External works programme to a number of blocks including replacement roofs and balconies
- Works to support tenants with disabilities
- Works to bring void properties back into use

#### 4.6 **Impact of new developments**

4.6.1 The Council has ambitions to build new homes or extensively refurbish existing properties. To date the focus of this programme has been on existing properties held by the HRA. Whilst in the longer term, these improvements will be self-funding, the costs (including any financing costs) funded by the associated rental streams and the avoided high maintenance costs, in the short term the HRA is faced with lost rental income whilst these properties are redeveloped. In the current development programme, there are two schemes of this type which

have resulted in lost income to the HRA - Ashcroft and the small sites. Whilst the HRA has accommodated these losses, in the current climate it will be difficult for the HRA to absorb any more losses until it has rebuilt the financial position:

Rental income lost	2022/23 £'000	2023/24 £'000
Hidden Homes - Garage rents	137	151
Ashcroft - Rental income	106	118
<b>Total lost income</b>	<b>243</b>	<b>269</b>

## 5.0 THE HOUSING REVENUE ACCOUNT FOR 2023/24

5.1 The projected expenditure and income for the HRA in 2023/24 is as follows:

	Estimate 2023/24	
	£'000	£'000
<b>Expenditure</b>		
Supervision and management	4,898	
Rent, rates, taxes and other charges	64	
Repairs and maintenance	3,143	
Depreciation	4,422	
Interest payments	2,305	
Movement in provision for bad debt	50	14,882
<b>Income</b>		-14,882
<b>Net (Surplus)/Deficit for the year</b>		<b>0</b>
Estimated HRA working balance brought forward 1 <sup>st</sup> April, 2023		0
Balance carried forward 31 <sup>st</sup> March, 2024		<b>0</b>

More detailed estimates for the Housing Revenue Account for 2022/23 and 2023/24 are shown in Appendix 1.

5.2 The challenge faced by the HRA for 2023/24 is twofold:

- The need to address the deficit in the light of the level of reserves;
- The need to build capacity to rebuild the reserves, transform the service and increase the level of investment in Council properties.

5.3 For 2023/24 the council is expecting a number of new cost pressures that will need to be funded which have contributed to the overall position:

	£'000
<ul style="list-style-type: none"> <li>• Income losses due to increased level of voids in both Council Homes and garages.</li> </ul>	389
<ul style="list-style-type: none"> <li>• Inflationary pressures. An allowance of 4.5% has been made for salaries. Contracts are assumed to increase by an average of 8%</li> </ul>	390
<ul style="list-style-type: none"> <li>• Impact of energy performance certificates</li> </ul>	62
<ul style="list-style-type: none"> <li>• Reduction in vacancy provision</li> </ul>	79
<ul style="list-style-type: none"> <li>• Changes to interest forecasts</li> </ul>	71
Total upward cost pressures	991
Less:	
<ul style="list-style-type: none"> <li>• Reduction in pension costs due to triennial review of pension rate</li> </ul>	-230
<ul style="list-style-type: none"> <li>• Review of recharges from the general fund</li> </ul>	-86
Net pressures to be funded	675

5.4 To offset these pressures, it is recommended that a 7.0% rental increase is approved for general needs housing and up to an increase of 11.1% for sheltered housing.

5.5 Looking ahead to 2023/24, the overall position will gradually improve as rental level continues to increase faster than other inflationary pressures. The financial position of the HRA is expected to gradually improve albeit over a period of 3 years although the delivery of the transformation programme is critical in ensuring that the position will improve.

## **6.0 RENT SETTING FOR 2023/24**

- 6.1 Rent setting for the HRA is now governed by the The Regulator of Social Housing and the Council has the ability to increase rents by CPI (Sept) + 1% under normal circumstances. The Government has made the commitment for Councils to retain the flexibility for at least 5 years.

For 2023/24 the government has capped this increase at 7% for the majority of tenants due to the cost of living crisis which sees the September 2022 inflation rate at 10.1%. The Council does have the ability to increase the rents for Sheltered Housing and other supported housing by 11.1%.

Over the last 10 years, the Council has increased rents by 10.48% whilst inflation has increased by 19.1% (Sept 2011 to Sept 2021) over the equivalent period, consequently historically our rents have not kept pace with the associated inflationary pressures.

### **This year's proposed average dwelling rent level**

- 6.2 It is proposed to increase the rents for most tenants by the maximum amount allowable (7%) to enable the HRA to tackle the deficit that has been generated from the previous government policy of enforced 1% rent reductions and build capacity to address known issues. This will increase the average rent for general needs tenants by an average of £6.94 to £106.10 per week
- 6.3 The Council can increase rents for sheltered tenants by up to 11.1%, given the financial position of the HRA it is financially advisable to take advantage of this flexibility and increase the rent for sheltered tenants by an average of £9.66 to £96.66 per week. This is suggested as a significant proportion of our tenants are in receipt of housing benefit; and pensions are due to increase by 10.1% from 1st April 2023. However members have the flexibility to approve a lower increase with the following financial implications:

Proposed rental increase	Annual income raised over a 7% increase £'000	Annual increase £	Average weekly rent £
11.1%	55	9.66	96.66
10.1% (in line with pension increase)	41.3	8.79	95.79
7% - same as general needs tenants	-	6.09	93.09

If members opt for a lower increase, then the Head of Housing will have to identify equivalent savings to the level of income lost.

- 6.4 This rent increase will apply to all current tenants who are at formula rent or below.
- 6.5 Any rent above formula rent will be increased by 7% in line with the guidance issued by the Regulator of Social Housing for affordable rents.
- 6.6 It is intended to relet vacant properties to new tenants at formula rent which is the maximum allowable under the new rental regime.

### **Garage Rents**

- 6.7 Garage rents were increased by 4.0% in 2022/23 to £11.17 per week (plus VAT for non-Council tenants). It is proposed that the garage rents be increased in 2023/24 by 10.0% to £12.29 per week which is in line with current inflation rate (Sep22 CPI) of 10.1%. These proposals will maintain current income levels after allowing for increased void loss as a result of proposed development schemes.

## **7.0 DEBT FINANCING COSTS**

- 7.1 The debt financing costs chargeable to HRA in 2023/24 relate to interest payments.

The costs relate to three types of debt:

- i) historic debt of £17.491m in existence at 1 April 2012 (less any subsequent repayments) attributable to the HRA via the “two-pool split” of the Council’s total debt at that date;

- ii) debt incurred in 2012 to pay the HRA self-financing settlement payment of £51.185m and any associated refinancing costs;
- iii) new borrowing for capital expenditure or to refinance existing debt.

7.2 The budgeted costs are:

<b>2023/24 Budget</b>	<b>Interest £000</b>
Historic Debt	974
Settlement Debt (including refinancing)	969
New Borrowing	249
<b>Total Budget</b>	<b>2,192</b>

## 8.0 REPAIRS AND MAINTENANCE

8.1 The condition of housing stock is maintained and improved in two ways:-

- Routine revenue repairs of a day-to-day nature and by planned maintenance such as repainting or boiler servicing.
- Capital investment programme of refurbishment and improvement on a larger scale.

8.2 Planned capital investment to buildings such as Rock Close and Lock Court which is scheduled which will result in a reduction in unplanned major works. An asset management strategy, which will include a schedule of cyclical maintenance, will be developed in the coming year. Regular planned maintenance will reduce the cost of unplanned costly repairs. Targeted changes are planned to improve how we deliver repairs and maintenance. These changes will focus on quality, efficiency and effectiveness of the entire repair and maintenance service. Consequently, the budget for routine repair and maintenance will decrease in real over the next 3 - 5 years to reflect the higher level

of capital investment and improvements in service management, procurement and contract management.

### **8.3 Housing Capital Investment Programme**

8.3.1 The capital investment programme typically comprises refurbishment and improvement on a larger scale for schemes such as fire safety works, replacement roofs and balconies, new central heating and double-glazing as well as new housing development schemes.

8.3.2 Future investment in the council housing stock is funded from:-

- (i) revenue contributions to capital expenditure;
- (ii) the Major Repairs Reserve. This will increase each year the depreciation charged to the HRA (£4.4m). This contribution is ring-fenced for repayment of debt or for direct financing of capital expenditure;
- (iii) capital receipts from the sale of Council houses;
- (iv) prudential borrowing (subject to affordability); and
- (v) capital grants towards specific programmes of work.

8.3.3 The new programme of schemes to be added to the HRA capital renovation programme for 2023/24 and 2024/25 is due to be approved at £5.6m elsewhere on this agenda. This reflected the recent condition survey and concerns about affordability due to the on-going deficit within the HRA.

8.3.4 The programme also includes a continuing development programme of £15.7m over the next year.

8.3.5 A detailed analysis of both the revenue maintenance spend and the capital spend is currently being undertaken to ensure that expenditure is targeted effectively.

### **9.0 SERVICE CHARGES – CONTRACT PRICE INCREASES**

9.1 As well as core rent charges, some tenancies are also subject to service charges as they receive services which are specific to their properties. These charges are made in line with actual costs. Contracts

in respect of services to tenants, such as door entry maintenance and communal way cleaning, are normally subject to an annual Retail Price Index (RPI). This increase is passed on to tenants receiving those services by way of an equivalent increase in their weekly service charge. Some costs have to be retendered and not all increases are applied at the beginning of a financial year. This means that such increases cannot be incorporated into the annual rent increase process and additional costs are incurred in notifying tenants separately and amending Housing Benefit entitlements when such an increase arises.

- 9.2 Guidance from the government indicates that the Council should as far as practical keep increases to the same level as the rent although this may not be feasible depending on the inflation on the contract prices.
- 9.3 Members are therefore requested to delegate to the Head of Housing and the Chief Financial Officer in consultation with the Cabinet Member, Customer Services, authority to set service charges.

## **10.0 REALLOCATIONS OF SALARIES AND CENTRAL COSTS**

- 10.1 All salaries, staff expenses, administration buildings and central support services are collated centrally within the Adur and Worthing Joint services and the Council's general fund budget. It is then re-allocated to services to show the full-cost of service provision. A more detailed explanation of this is included in the Budget Book for Adur and Worthing Councils. The Housing Revenue Account has benefited in recent years from savings achieved from joint shared support services. These costs are reviewed each year as part of the budget setting process.

## **11.0 LEVEL OF RESERVE BALANCES**

- 11.1 In line with a more sustainable long term business approach the HRA is adopting a prudent approach to the level of reserves maintained.

<b>Reserves</b>	<b>Estimated balance at 01/04/22</b>	<b>Increase</b>	<b>Decrease</b>	<b>Forecast balance at year end 2022/23</b>
	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
HRA - working balance	545	-	-545	-
Discretionary Assistance Fund	116	-	-	116
New Development and Acquisition Fund	352	-	-	352
Business Dev. Fund	99	-	-	99
Major Repairs Reserve	9,372	4,422	-6,000	7,794
<b>TOTAL</b>	<b>8,707</b>	<b>4,422</b>	<b>-6,545</b>	<b>8,361</b>

11.2 HRA general reserve balances are forecast to be exhausted as at 1st April 2023. This is significantly under the target level explained in detail in paragraph 11.3 below, but reflective of the current cost pressures on the HRA.

11.3 In the General Fund a target level of balances of between 6-10% of net expenditure has been set. The general principles behind retaining a minimum target level of balances are similar for both the General Fund and HRA in that it should be sufficient to withstand foreseeable 'worst case' scenarios but not so large as to constitute unnecessary retention of tenants' monies.

11.4 Therefore, in principle, given that the large majority of the costs and incomes of the HRA are relatively stable (or effectively fixed at the start of each year) it should be possible to operate on a reserve balance within the 6-10% range.

11.5 However, the council is still addressing the legacy of rent limitation and the HRA is not expected to return to surplus until 2024/25 at the earliest. Whilst it is predicted that the level of the general reserves will be below the target 6% for 2023/24, the 30 year business plan expects that the reserves will gradually return to more prudent levels over the next 5 years. To ensure that there are sufficient reserves to manage any risks in this period, it is intended to use the other earmarked

reserves only when absolutely necessary. This will help ensure financial stability over the short to medium term

- 11.5 Any balance in the Major Repairs Reserve (MRR) is utilised to fund planned capital expenditure or to repay debt. The final position at year end may fluctuate to reflect the spend on the capital programme. Altogether, the 2023/24 capital budget includes provision for £4.2m to be utilised for financing HRA capital expenditure, comprising the carried forward balances and in-year contribution of £4.4m.

## **12.0 IMPACT ON FUTURE YEARS**

- 12.1 Attached at appendix 2 is the 30-year financial forecast. The focus for the 2023/24 budget has been to ensure that the HRA remains sustainable in the longer term whilst ensuring that the most important maintenance issues are addressed. The proposed budget allows for a high level of investment in the maintenance of properties than has been afforded prior to the self-financing regime. The first priority for the new freedoms has to be the continued maintenance of the Council homes for the benefit of our existing tenants with priority currently given to fire safety and external maintenance issues.
- 12.2 The financial plan assumes that the rent will increase in 2023/24 and thereafter rent increases are in line with the Council's rent policy and the Government's proposals (i.e. CPI plus 1%). The legacy of the four years of rent decreases has placed the HRA under significant financial pressure at the very time when the Council needs to invest more in maintaining the housing stock and needs to invest in new affordable homes for local residents.
- 12.3 The Council has managed the impact of the falling rent levels in the first two years of rent limitation, setting a balanced budget in 2016/17 and with only a limited withdrawal from reserves in 2017/18. However the HRA has become increasingly reliant on reserves since 2018/19 whilst the rent level remains constrained, drawing down funds from the reserve. Now that rent limitation has come to an end, the Council should be able to begin to restore the reserves to the previous levels over the next few years.

	2018/19 Actual	2019/20 Actual	2020/21 Actual	2021/22 Actual	2022/23 Expected	2023/34 Expected	2024/25 Expected
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance at the start of the year	1,939	1,752	1,013	349	545	0	0
Expected drawdown (-) / Contribution	-187	-739	-664	+196	-545	0	+67
Balance at the end of the year	1,752	1,013	349	545	0	0	67

12.6 To bring all of these considerations together, it is proposed to refresh the Adur Homes Business Plan periodically, and incorporate into the plan an assessment of the future of the housing stock – including the outcome of the feasibility investigation into the new build proposals. This will also include an update to the asset management plan which will validate the assumptions in the 30-year forecast about the capital programme and maintenance provision.

### 13.0 SUMMARY

13.1 The Council has the opportunity to increase rents by 7.0% this year. Given the legacy of the rent limitation and the current inflationary pressures, it is critical to increase the rents to enable the HRA to return to financial stability and position itself to improve the housing stock over the medium term. Over the longer term, the HRA remains in a financially viable position, able to invest in its stock to address backlog maintenance and to maintain a development programme. However, caution will need to be exercised over the coming years as the financial position will be difficult for at least another 3 years until the HRA has become financially sustainable with an adequate level of reserves to manage future risks.

### 14.0 CONSULTATION

14.1 Officers and members have been consulted on the development of the budget.

## **15.0 FINANCIAL IMPLICATIONS**

15.1 The financial implications associated with the development of the budgets are detailed throughout the report.

## **16.0 LEGAL IMPLICATIONS**

16.1 The Local Government and Housing Act 1989 requires the Council to maintain a housing revenue account (HRA) in relation to its social housing stock. The HRA operates separately from the Council's main budget and accounts. The Act also sets out how the HRA is funded and requires the Council to set a balanced budget for the HRA each year and to keep that budget under review.

16.2 The Government has issued the Direction on the Rent Standard 2019 under the Housing and Regeneration Act 2008. This allows the Council to increase social rents by no more than CPI plus 1% each year. The direction also sets out how social rents are to be calculated. For 2023/24 interim limits have been introduced as set out in the relevant guidance.

16.3 The Housing and Planning Act 2016 gives the Secretary of State the power to issue a determination that requires any Local Housing Authority in England to make a payment to the Secretary of State in respect of any given financial year that represents an estimate of:

1. the market value of the authority's interest in any higher value housing that is likely to become vacant during the year, less
2. any costs or other deductions of a kind described in the determination.

16.4 There are no other legal implications arising from the proposed budget other than those relating to the use of capital receipts under Right To Buy regulations, and emanating from the Local Authorities (Capital Finance and Accounting) (England) Regulations 2003 (as amended)

## **Local Government Act 1972**

### **Background Papers:**

Reinvigoration the Right to Buy and one for one replacement

Laying the Foundations: A Housing Strategy for England

Guidance On Rents for Social Housing

<https://www.gov.uk/government/publications/direction-on-the-rent-standard-from-1-april-2020/policy-statement-on-rents-for-social-housing>

Adur Capital Investment Programme 2021/22 - 2023/24

Welfare Work and Reform Act 2016

2021/22 Housemark Benchmarking Survey

Falling Behind: Impact of Universal Credit on rent arrears in London (The Smith Institute) July 2020

How the cost of living crisis is impacting social housing tenants - Research by the institute of Chartered Housing [How the cost of living crisis is impacting social housing tenants](#)

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## **SUSTAINABILITY AND RISK ASSESSMENT**

### **1. ECONOMIC**

Matter considered and no issues identified

### **2. SOCIAL**

#### **2.1 Social Value**

Matter considered and no issues identified

#### **2.2 Equality Issues**

Matter considered and no issues identified

#### **2.3 Community Safety Issues (Section 17)**

Matter considered and no issues identified

#### **2.4 Human Rights Issues**

Matter considered and no issues identified

### **3. ENVIRONMENTAL**

Matter considered and no issues identified

### **4. GOVERNANCE**

Matter considered and no issues identified

<b>HOUSING REVENUE ACCOUNT</b>		
	<b>ORIGINAL ESTIMATE 2022/23</b>	<b>ESTIMATE 2023/24</b>
	<b>£</b>	<b>£</b>
<b>EXPENDITURE</b>		
General Management	4,075,920	4,102,590
Special Services (including repairs related to specific properties or groups of tenants)	748,080	796,020
Rent, Rates, Taxes & Other Charges	61,100	64,010
General repairs and Maintenance	3,008,370	3,142,880
Depreciation	4,421,760	4,421,760
Bad/Doubtful Debt	50,000	50,000
<b>Capital Financing Costs</b>		
Interest charges	2,262,200	2,304,920
<b>TOTAL EXPENDITURE</b>	<b>14,627,430</b>	<b>14,882,180</b>
<b>INCOME</b>		
Dwelling Rents	(12,750,170)	(13,330,160)
Non-Dwelling Rents	(550,510)	(537,320)
Heating and Service Charges	(623,110)	(706,760)
Leaseholder Service Charges	(265,940)	(307,940)
Interest Received	(28,000)	-
<b>TOTAL INCOME</b>	<b>(14,217,730)</b>	<b>(14,882,180)</b>
<b>NET (SURPLUS)/DEFICIENCY</b>	<b>409,730</b>	<b>-</b>

## 30 YEAR FINANCIAL PLAN

## APPENDIX 2

<b>HOUSING REVENUE ACCOUNT</b>										
	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>
	<b>£'000</b>									
<b>EXPENDITURE</b>										
General Management	4,213	4,103	4,287	4,403	4,504	4,626	4,733	4,860	4,973	5,106
Special Services	761	796	832	853	874	896	918	941	965	989
Rents, Rates, Taxes & Other Charges	118	64	67	69	70	72	74	76	78	80
<b>OVERALL RUNNING COSTS</b>	<b>5,092</b>	<b>4,963</b>	<b>5,186</b>	<b>5,325</b>	<b>5,448</b>	<b>5,594</b>	<b>5,725</b>	<b>5,877</b>	<b>6,016</b>	<b>6,175</b>
Annual Revenue Maintenance Costs	3,021	3,143	3,338	3,420	3,505	3,591	3,670	3,750	3,832	3,916
Revenue Contribution to Capital	0	0	0	100	150	700	800	1,000	1,150	1,500
<b>Charges for Capital</b>										
Depreciation	4,422	4,422	4,696	4,812	4,931	5,053	5,163	5,276	5,391	5,509
Interest payable										
Interest - on historic debt	974	974	963	938	932	932	932	932	932	932
Interest - on assumed debt	1,163	1,218	1,244	1,184	1,124	1,064	1,004	945	885	825
Interest - on capital programme	45	112	202	278	329	380	425	468	499	530
Provisions For Bad Debt	50	50	50	50	50	50	50	50	50	50
<b>TOTAL EXPENDITURE</b>	<b>14,767</b>	<b>14,882</b>	<b>15,679</b>	<b>16,107</b>	<b>16,469</b>	<b>17,364</b>	<b>17,769</b>	<b>18,298</b>	<b>18,755</b>	<b>19,437</b>
<b>INCOME</b>										
Dwelling Rents	-12,329	-13,330	-14,156	-14,727	-15,239	-15,769	-16,192	-16,626	-17,072	-17,530
Other Rents and Charges	-1,282	-1,552	-1,590	-1,599	-1,642	-1,686	-1,731	-1,777	-1,824	-1,872
Interest Received	-70	0	0	0	0	0	0	0	0	0
<b>TOTAL INCOME</b>	<b>-13,681</b>	<b>-14,882</b>	<b>-15,746</b>	<b>-16,326</b>	<b>-16,881</b>	<b>-17,455</b>	<b>-17,923</b>	<b>-18,403</b>	<b>-18,896</b>	<b>-19,402</b>
<b>NET COST OF SERVICES</b>	<b>1,086</b>	<b>0</b>	<b>-67</b>	<b>-219</b>	<b>-412</b>	<b>-91</b>	<b>-154</b>	<b>-105</b>	<b>-141</b>	<b>35</b>

## HOUSING REVENUE ACCOUNT

	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>EXPENDITURE</b>										
General Management	5,225	5,364	5,489	5,635	5,767	5,920	6,060	6,220	6,367	6,534
Special Services	1,014	1,039	1,065	1,091	1,119	1,147	1,175	1,205	1,235	1,266
Rents, Rates, Taxes & Other Charges	82	84	86	88	90	92	95	97	99	102
<b>OVERALL RUNNING COSTS</b>	6,321	6,487	6,640	6,814	6,976	7,159	7,330	7,522	7,701	7,902
Annual Revenue Maintenance Costs	4,001	4,088	4,177	4,268	4,361	4,456	4,553	4,652	4,753	4,857
Revenue Contribution to Capital										
<b>Charges for Capital</b>	1,580	1,780	1,980	2,280	2,480	2,680	2,880	3,180	3,480	3,780
Depreciation										
Interest payable	5,629	5,752	5,877	6,005	6,136	6,270	6,406	6,545	6,687	6,832
Interest - on historic debt	932	932	932	932	932	932	932	932	932	932
Interest - on assumed debt	765	705	645	586	529	472	488	360	308	256
Interest - on capital programme	557	578	589	600	609	616	618	616	608	593
Provisions For Bad Debt	50	50	50	50	50	50	50	50	50	50
<b>TOTAL EXPENDITURE</b>	19,835	20,372	20,890	21,535	22,073	22,635	23,257	23,857	24,519	25,202
<b>INCOME</b>										
Dwelling Rents	-18,000	-18,482	-18,977	-19,485	-20,006	-20,541	-21,090	-21,654	-22,233	-22,826
Other Rents and Charges	-1,922	-1,974	-2,026	-2,080	-2,136	-2,193	-2,251	-2,311	-2,373	-2,436
Interest Received	0	0	0	0	0	0	0	0	0	0
<b>TOTAL INCOME</b>	-19,922	-20,456	-21,003	-21,565	-22,142	-22,734	-23,341	-23,965	-24,606	-25,262
<b>NET COST OF SERVICES</b>	<b>-87</b>	<b>-84</b>	<b>-113</b>	<b>-30</b>	<b>-69</b>	<b>-99</b>	<b>-84</b>	<b>-108</b>	<b>-87</b>	<b>-60</b>

<b>HOUSING REVENUE ACCOUNT</b>										
	<b>2042/43</b>	<b>2043/44</b>	<b>2044/45</b>	<b>2045/46</b>	<b>2046/47</b>	<b>2047/48</b>	<b>2048/49</b>	<b>2049/50</b>	<b>2050/51</b>	<b>2051/52</b>
	<b>£'000</b>									
<b>EXPENDITURE</b>										
General Management	6,689	6,865	7,028	7,212	7,384	7,577	7,758	7,961	8,151	8,363
Special Services	1,297	1,330	1,363	1,397	1,432	1,468	1,505	1,542	1,581	1,620
Rents, Rates, Taxes & Other Charges	104	107	110	112	115	118	121	124	127	130
<b>OVERALL RUNNING COSTS</b>	<b>8,090</b>	<b>8,302</b>	<b>8,501</b>	<b>8,721</b>	<b>8,931</b>	<b>9,163</b>	<b>9,384</b>	<b>9,627</b>	<b>9,859</b>	<b>10,113</b>
Annual Revenue Maintenance Costs	4,962	5,070	5,180	5,292	5,407	5,524	5,643	5,765	5,890	6,017
Revenue Contribution to Capital	4,080	4,380	4,680	4,980	5,280	5,580	5,880	6,180	6,480	6,780
<b>Charges for Capital</b>										
Depreciation	6,980	7,131	7,286	7,444	7,605	7,770	7,938	8,110	8,285	8,464
Interest payable										
Interest - on historic debt	932	932	932	932	932	932	932	932	932	932
Interest - on assumed debt	204	165	164	164	164	163	163	163	162	162
Interest - on capital programme	572	545	512	471	426	381	336	291	246	205
Provisions For Bad Debt	50	50	50	50	50	50	50	50	50	50
<b>TOTAL EXPENDITURE</b>	<b>25,870</b>	<b>26,575</b>	<b>27,305</b>	<b>28,054</b>	<b>28,795</b>	<b>29,563</b>	<b>30,326</b>	<b>31,118</b>	<b>31,904</b>	<b>32,723</b>
<b>INCOME</b>										
Dwelling Rents	-23,436	-24,061	-24,703	-25,362	-26,038	-26,731	-27,443	-28,174	-28,924	-29,693
Other Rents and Charges	-2,501	-2,568	-2,636	-2,707	-2,779	-2,853	-2,929	-3,008	-3,088	-3,171
Interest Received	0	0	0	0	0	0	0	0	0	0
<b>TOTAL INCOME</b>	<b>-25,937</b>	<b>-26,629</b>	<b>-27,339</b>	<b>-28,069</b>	<b>-28,817</b>	<b>-29,584</b>	<b>-30,372</b>	<b>-31,182</b>	<b>-32,012</b>	<b>-32,864</b>
<b>NET COST OF SERVICES</b>	<b>-67</b>	<b>-54</b>	<b>-34</b>	<b>-15</b>	<b>-22</b>	<b>-21</b>	<b>-46</b>	<b>-64</b>	<b>-108</b>	<b>-141</b>



**2023/24 HRA TREASURY MANAGEMENT STRATEGY**

**1.0 INTRODUCTION**

- 1.1 This Appendix sets out the HRA Treasury Management Strategy Statement for 2023/24. The requirement to produce a separate strategy specifically for HRA is a direct consequence of the introduction of the self-financing regime, as it reflects the underlying principle that borrowing and debt management decisions should operate equitably and independently from the General Fund.
- 1.2 The treasury management and investment strategies presented and proposed for 2023/24 are unchanged from 2022/23, as it has been accepted by the Council's external auditors as an appropriate method of apportioning debt management costs and interest accrued from balances and investments between HRA and General Fund. However, in order to provide additional capital funding to address a backlog of maintenance, the Voluntary Revenue Provision will be suspended until 2025/26 at the earliest.
- 1.3 Underpinning all Treasury Management activity of the Council is the CIPFA Treasury Management Code of Practice, which was revised in November 2011 to address the implications for introducing HRA Self-financing from 2012/13. An updated Code published in December 2021 did not include any changes to the HRA guidance.
- 1.4 The published Code identified the need for local authorities "...to allocate existing and future borrowing costs between housing and the General Fund as the current statutory method of apportioning debt charges between the General Fund and HRA will cease".
- 1.5 The Council has adopted the "Two-Pooled Approach". This entailed allocating historic debt at 31 March 2012 between HRA and General Fund, with any new debt acquired after this date to be assigned to the HRA or General Fund according to the purpose for which it is acquired.
- 1.6 Additionally, the Strategy aims to achieve borrowing outcomes that are affordable, sustainable and prudent in keeping with the requirements of the Prudential Code for Capital Finance in Local Authorities. This Code requires

the Council to consider the impact of borrowing as well as address a number of other fundamental principles, being:

- (i) The splitting of loans (i.e. debt) at the HRA Settlement transition date must be of no detriment to the General Fund.
- (ii) The Council is required to deliver a solution that is broadly equitable between the HRA and the General Fund;
- (iii) Future charges to the HRA in relation to borrowing are not influenced by General Fund decisions, giving the HRA greater freedom, independence, certainty and control;
- (iv) Uninvested balance sheet resources which allow borrowing to be below the CFR are properly identified between General Fund and HRA.

1.6 Points (i) – (iii) above were addressed by adopting the “Two-Pool Approach”. The last point is met in the Strategy in accordance with the CIPFA Treasury Management Code recommendation that the effect should be included in the interest on balances calculation to appropriately allocate the respective portions to HRA and General Fund.

1.7 With these background principles and approaches in place the HRA Treasury Management Strategy aims to cover:

- Overall Objectives
- The Current & Future Position – Underlying Need to Borrow compared to Actual Borrowing
- The Debt Maturity Profile
- How to allocate debt and attributable financing costs between HRA and General Fund equitably
- How to recognise HRA cash balances and reserves which form part of the Council’s total investments
- How to recognise any costs or revenues generated from over/under borrowing

1.8 Accordingly, these aspects of the Strategy are approached in turn.

## **2.0 OVERALL OBJECTIVES OF THE HRA TREASURY MANAGEMENT STRATEGY**

The central aim of the Strategy agreed for 2022/23 and unchanged for 2023/24 is:

- to provide borrowing that is affordable, sustainable and prudent, as required by The Prudential Code, and which underpins the requirements of the HRA Capital Investment Programme, 30 year Business Plan, and any other corporate plans.
- to manage the HRA investments and cash flows, its banking, money market and capital market transactions within the purview of the Council's overall Treasury Management Strategy, and to provide effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.
- to support budget and service delivery objectives for the benefit of tenants at no detriment to the General Fund or council taxpayers generally.

## **3.0 THE CURRENT POSITION – UNDERLYING NEED TO BORROW COMPARED TO ACTUAL BORROWING**

3.1 The underlying need to borrow for capital investment is called the Capital Financing Requirement (CFR) and relates to the amount of planned capital expenditure that is not financed from internal resources, which for HRA are primarily capital receipts, revenue contributions, and the Major Repairs Reserve.

3.2 Capital expenditure in any year above the amount allocated to be used from these resources must be financed from borrowing or other credit arrangements (e.g. leasing), and results in an increase to the CFR. By comparing the CFR to the amount of actual borrowing, the extent to which the Council is under or over borrowed is determined, and this provides a key prudential indicator for performance management. The current estimates, based on the capital investment programme for the next three years, are shown in the table below:

Adur District Council	2021/22 Actual £m	2022/23 Estimate £m	2023/24 Estimate £m	2024/25 Estimate £m	2025/26 Estimate £m
Capital Financing Requirement (CFR)					
General Fund	106.971	109.971	159.994	158.2900	156.765
Housing Revenue Account	61.802	69.608	94.816	96.116	97.416
Total CFR	168.773	179.190	254.810	254.406	254.181
Actual Debt					
General Fund	(104.892)	(109.605)	(163.017)	(158.313)	(156.788)
Housing Revenue Account	(60.687)	(68.493)	(93.701)	(95.001)	(96.301)
Total Debt Amount	(161.517)	(174.036)	(249.656)	(249.252)	(249.027)
(Over)/Under Borrowing					
General Fund	6.141	4.039	4.039	4.039	4.039
Housing Revenue Account	1.115	1.115	1.115	1.115	1.115
Total	7.256	5.154	5.154	5.154	5.154

(Note that the General Fund position is shown for comparative purposes and is extracted from the Annual Treasury Management & Annual Investment Strategy Report 2023/24-2025/26 submitted to the meeting of the Joint Strategic Committee on 7th February 2023).

- 3.3 The comparison shows the HRA was under-borrowed at the end of 2021/22 by £1.115.m, reflecting the amount by which debt outstanding and Minimum Revenue Provision (MRP) has reduced over and above the incidence of new capital expenditure financed from borrowing since 2012/13. In the following years the amount by which actual borrowing is below CFR changes as the value of debt repaid in each year exceeds the amount of new borrowing anticipated to fund capital investment. The suspension of Voluntary Revenue

Provision means that debt is not being repaid and therefore will increase in line with the Capital Financing Requirement.

- 3.4 The propensity to bring actual borrowing into line with the CFR was previously constrained by the requirement to stay within the HRA Debt Limit of £68.912m imposed by the Central Government. However this cap was removed in October 2018. For all years from 2023/24 to 2025/26 the HRA CFR is projected to be above the debt as reflected in the capital investment proposals to be approved by the meeting of the Joint Strategic Committee on 7th February 2023.

#### **4.0 HOW TO ALLOCATE DEBT AND ATTRIBUTABLE FINANCING COSTS BETWEEN HRA AND GENERAL FUND EQUITABLY – THE TWO POOLED APPROACH**

- 4.1 The methodology adopted in the Strategy draws upon CIPFA guidance relating to the two pooled approach, the essence of which is:
- to disaggregate historic debt at the HRA Debt Settlement transition date by the CIPFA methodology and allocate the respective portions to the HRA and General Fund. To each share is added new debt arising after the transition date according to the purpose for which it was incurred.
- 4.2 In adopting this methodology, the Council was mindful of its Treasury Management Consultant's comments that "The two pool approach is the preferred option by CIPFA and DCLG. It is relatively simple and allows the HRA to present a preferred funding structure to the Treasury Management team. It allocates a greater proportion of fixed rate borrowing to the HRA, which may suit its needs as it provides a greater degree of certainty over initial costs".
- 4.3 Another reason for adopting the two pool approach was that an assessment was made of the impact of the resultant financing costs at transition on the HRA and it was concluded that the effect was negligible.
- 4.4 For historic debt at the transition date, the two pooled approach assumed the HRA was fully borrowed at the level of its CFR, with the residual debt attributed to the General Fund. Thus, any over borrowing at that date was attributed to the General Fund, rather than shared with the HRA. The effect at 31 March 2012 of applying the two pooled approach was:

CFR Allocations at Transition Date		Debt Allocations at Transition Date	
	£000		£000
HRA	68,676	HRA	68,676
General Fund	11,160	General Fund	13,430
<b>TOTAL</b>	<b>79,836</b>	<b>TOTAL DEBT</b>	<b>82,106</b>

## **5.0 HOW TO RECOGNISE HRA CASH BALANCES AND RESERVES WHICH FORM PART OF THE COUNCIL'S TOTAL INVESTMENTS**

- 5.1 Before 2012/13, the former subsidy system provided for a statutory determination – the Item 8 credit – to attribute interest on notional average HRA cash balances to the HRA Comprehensive Income and Expenditure statement.
- 5.2 This recognised the general principle that the HRA should benefit from its cash balances and reserves, and the introduction of the self-financing arrangements did not alter this principle.
- 5.3 The Strategy adopts the CIPFA recommended approach for all investments to be pooled, since it states that the “interest on cash balances calculation can be used to manage the charge between HRA and General Fund”. Accordingly, to do this the Strategy retains the use of the notional average cash balance approach used within the former Statutory Item 8 calculation as the basis for crediting the HRA share of interest receivable.

## **6.0 HOW TO RECOGNISE ANY COSTS OR REVENUES GENERATED FROM OVER/UNDER BORROWING**

- 6.1 In practice it is recognised that there will be timing differences between the Council's underlying need to borrow (the CFR) and actual borrowing.
- 6.2 Where under borrowing occurs, the Council is drawing upon internal reserves and balances to fund capital expenditure, and therefore bears the cost of

interest foregone on the amount of cash consumed that might otherwise be invested.

- 6.3 Conversely, where over borrowing occurs surplus cash to requirements is held that forms part of surplus cash available for investment. This may arise where borrowing for capital expenditure is undertaken in advance of actual expenditure to take advantage of low interest rates.
- 6.4 In both scenarios the CIPFA Treasury Management code states that the effect should be included in the interest on balances calculation to appropriately allocate the respective portions to HRA and General Fund.
- 6.5 Accordingly, the Strategy adopts the approach whereby the relevant credit or debit shall be computed with reference to the difference between the HRA and General Fund CFR and the respective actual debt during the year. Where an over-borrowing position occurs interest shall be credited at the average rate of interest on all investments prevailing for the period during which the over borrowing was sustained. For an under-borrowed position, interest shall be charged to reflect the interest foregone through consumption of internal resources and at the average rate of all investments achieved during the period of under borrowing.